Growth Vision + Strategy



Patreon's Growth organization

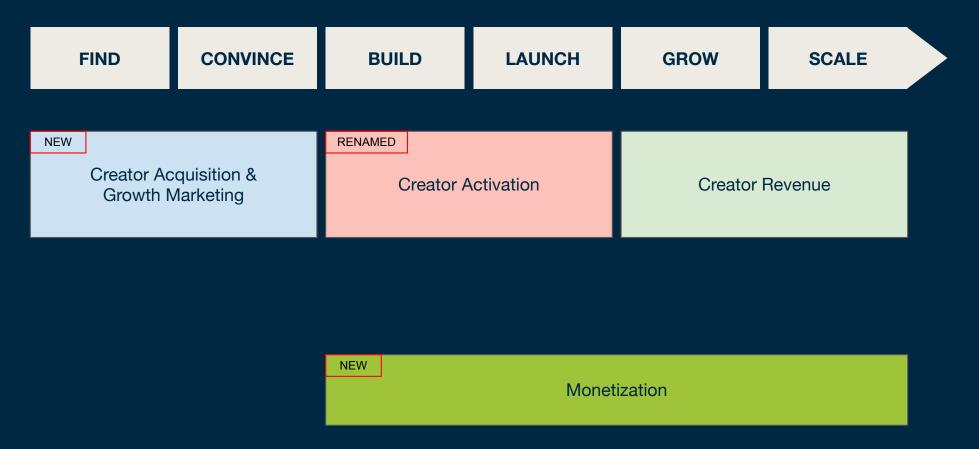
brings more valuable creators on to Patreon, and helps them realize their full earnings potential with Membership.



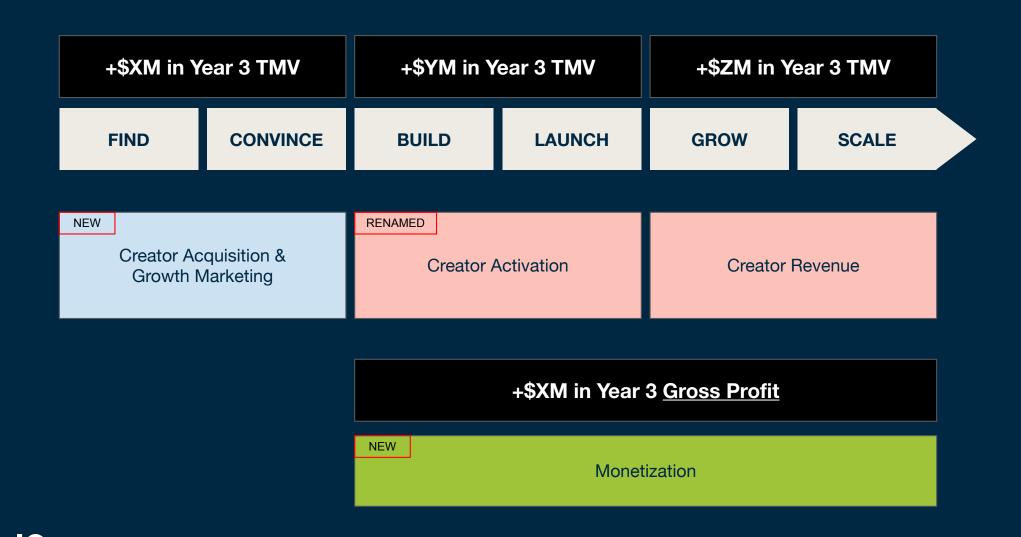
Patreon welcomes and guides you through **every step** of your creative journey—from your first consideration of membership through the long-term success of your business. So that you can build a membership **that lasts.**











Our vision



"I first heard of Patreon a long time ago, from a Youtuber, but I don't remember who it was" - Lina Mayorga "I first heard of Patreon 1 or 2 years ago from a blog in the same miles space that I had seen had a Patreon account." - Dan Miller

"I first heard of Patreon when I started cosplaying. A lot of my friends started using Patreon." - Lexi Rae Valdez "I just saw that some of my colleagues were using it and I thought that it's something that I could look into" - Tommi Velasquez



Seeing is believing.

Our greatest source of new creators is seeing other creators who you admire that are successful.

First step: realizing that a fellow creator I respect is using Patreon for their podcast.



Rabbit Hole

A podcast that investigates cold cases and the impact on their communities.

14,502

\$89,276

PATRONS

PER MONTH

MEMBERSHIP

White Rabbit

\$5 per month



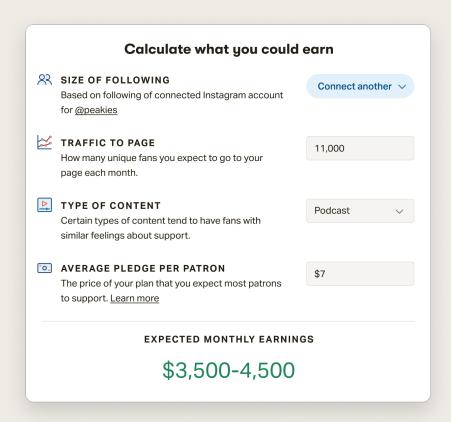
INCLUDES

Twice monthly private episodes, where we dive deeper and interview local residents and journalists. Private Discord community for all of the mysterious chatter.

Join tier

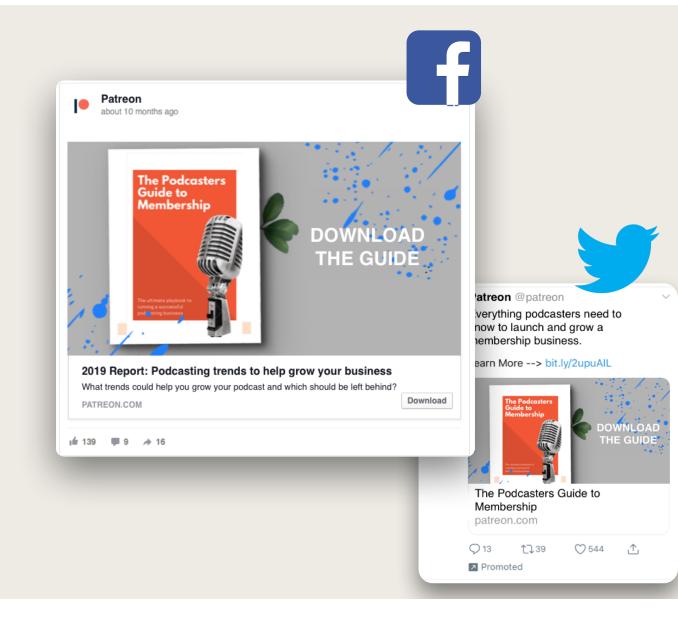


But how much can I make with Membership?





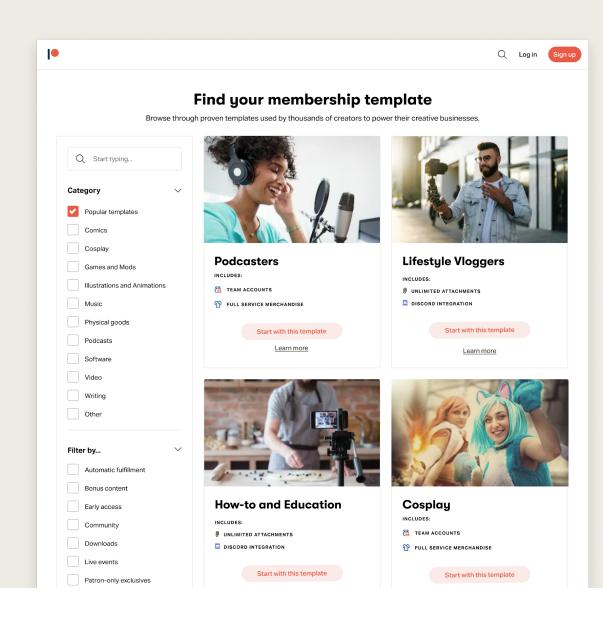
...and how does it work again?





Convince

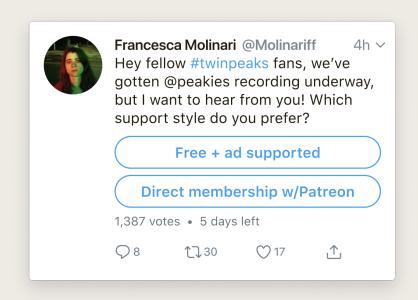
I have been thinking about using Membership for my podcast. But where would I start?





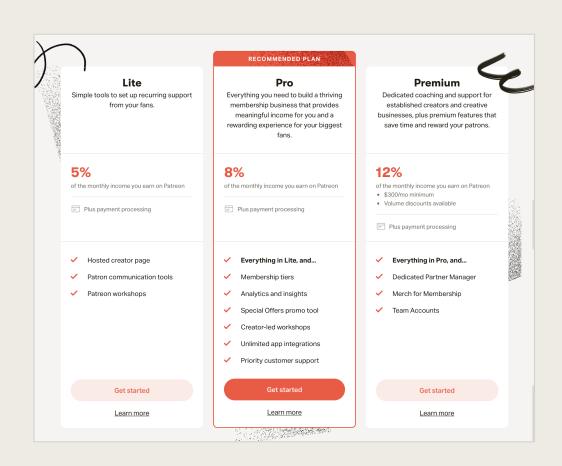
Convince

Build your confidence by hearing directly from fans about your membership tiers.





Based on the template I've chosen, which includes analytics and app integrations, I'm placed on the Professional path.





"My experience (impression) is that it's a lot of work, and it gives me kind of cold feet." Lexy Rae Valdez

"I found it to be a little overwhelming to figure out what things to offer. What the right tiers were and setting that up. " - Dan Miller

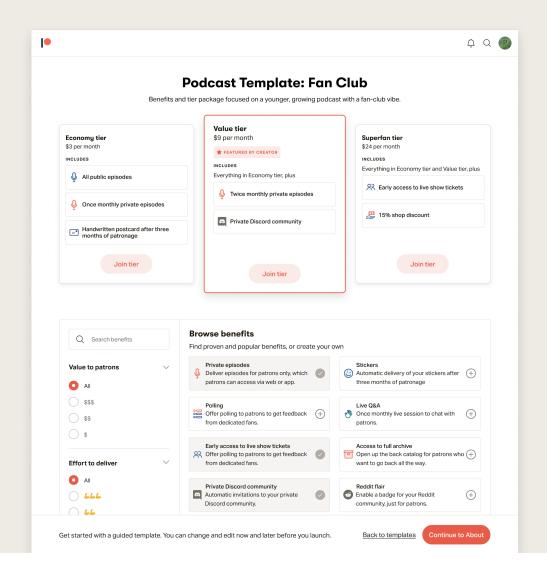
"I was surprised by how much work is involved. I want to stand out." - Sophia (Cosplay)

6. Which areas could we help you the most? Please rank the following options in order from most helpful to least helpful.				
Item	Overall Rank	Rank Distribution	Score	No. of Rankings
Help determining what benefits to offer.	1		562	106
Help with pricing my benefits.	2		536	105
I need advice on what content to offer to fans.	3		475	101



Addressing the biggest issue creators face: what to offer.

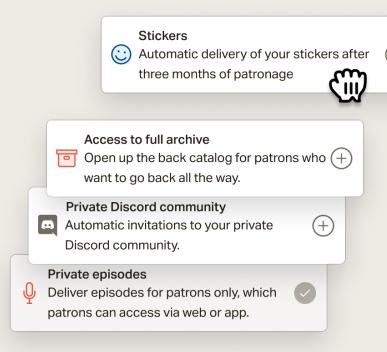
With structured benefits and templates, we can guide creators to a higher converting, higher value membership.





Addressing the biggest issue creators face: what to offer.

With structured benefits and templates, we can guide creators to a higher converting, higher value membership.





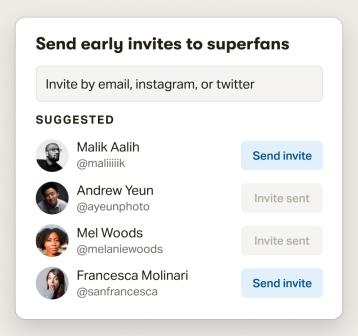
There is no time like launch to affect a creator's trajectory.





Launch

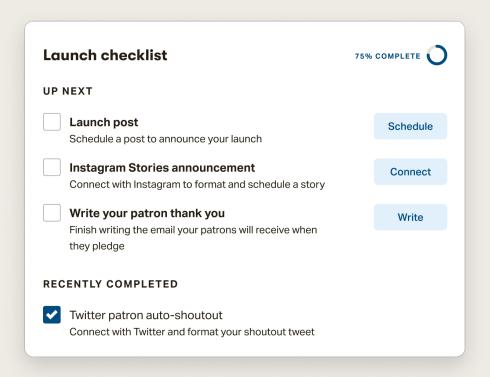
Launch more confidently by sharing your page before going public, even accepting early signups so you can launch with social proof.





Launch

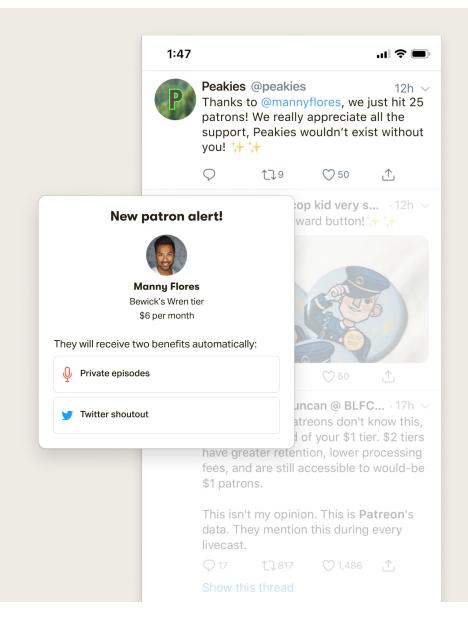
Approaching and post-launch, providing a checklist to help keep creators organized





Launch

Reinforcing the feeling of early patronage, and integrating that experience to drive more awareness. The more creators talk about and share their Patreon, the more fans (and creators) that will enter the funnel.





Entice fans at key conversion points

- Annual pricing
- Structured benefits
- Pre-Sales
- Back catalog
- Live events
- Merch + Special Offers

Exclusive sticker

Special Offer • 10 days left

A custom drawn Coop, just for patrons and only printing once! Join or stay in the Special Agents or above tiers to receive after three months.

Access to full content catalog

\$99 one-time payment

Get access to two years' worth of patron-only episodes, including interviews with Dana Ashbrook and Peggy Lipton.



Special Agents

\$6 per month / \$66 per year



INCLUDES

Handwritten postcard after three months of patronage



Private Discord community

Live event access

Special Offer • 14 days left

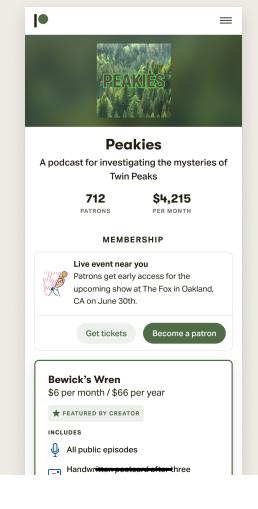
Join or upgrade to receive early access to live event ticketing.

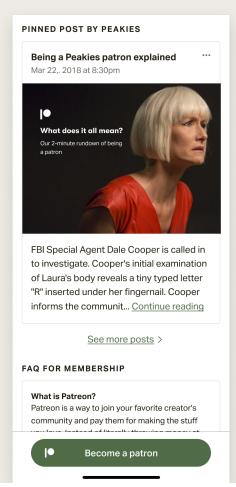
Join tier



And do the easy things for pledge conversion

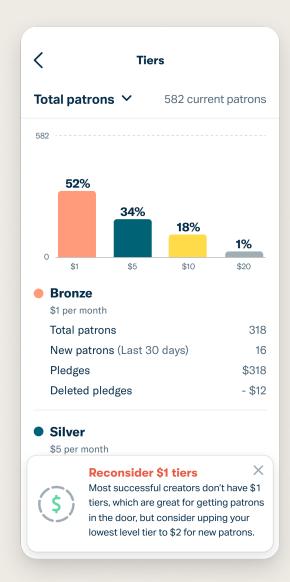
- Featured posts to highlight creator work
- In-page support for learning about memberships and Patreon





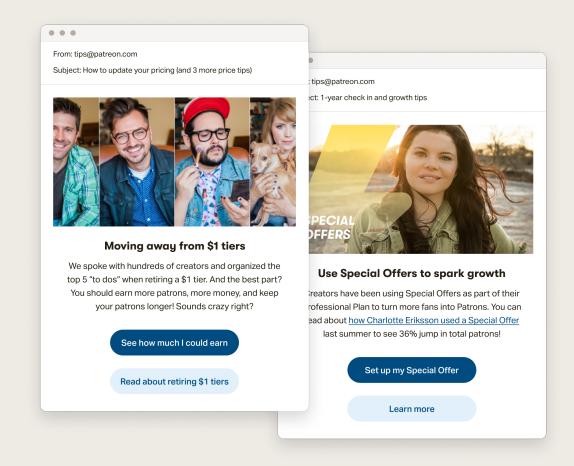


Continue to see personalized growth recommendations, such as a plateau breakthrough guide that includes planspecific features.





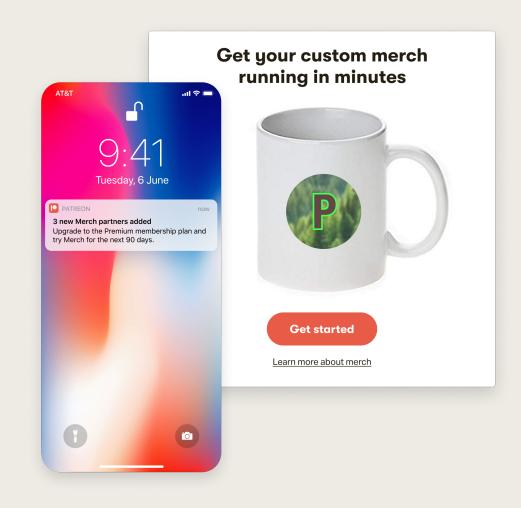
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Scale

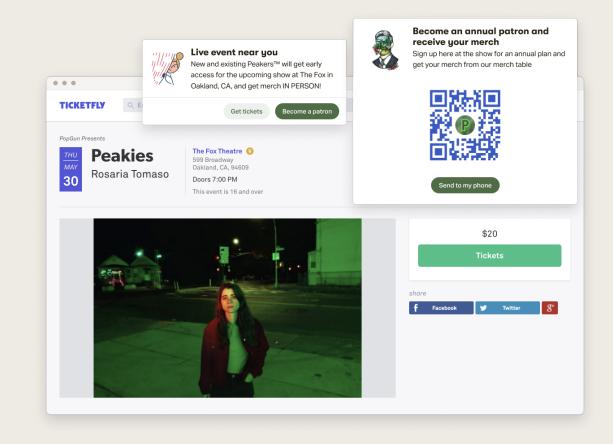
As you scale, Patreon scales with you.





Scale

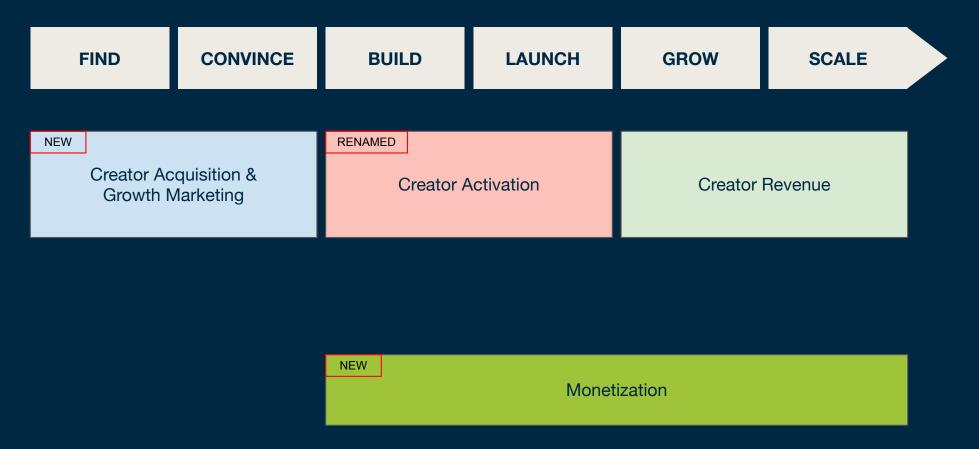
Offer plan discounts, trials, and immediate merch at live events to convert passion into patronage.





How do we make this happen







Growth Marketing + Creator Acquisition

North star
Qualified lead generation

- Logged Out Website (aka Marketing Site and Blog)
- Lead Generation tools (ex: earnings calculator, template voting, webinar lead capture)
- Sales and Marketing technology (ex: CMS, A/B testing, SFDC, Drift/ Intercom)
- Growth Marketing lead generation channels such as paid acquisition, SEO, and referral

Creator Activation

North star \$1k launches

- End-to-end onboarding, including initial tier & benefit construction
- Launch experience, including initial patron acquisition
- Creator signup
- Pricing plan recommendation

Creator Revenue

North star
Post-launch earnings
expansion

- Growth tools, e.g. Special Offers, live events, annual plans, pre-sales, trials & discounts
- Prospective patron creator page and purchase experience
- Ongoing tier maintenance and fulfillment
- Customer success technology

Monetization

North star Membership Solutions margins

- Pricing plan optimization
- Plan upsell
- Plan price discounting, free trial experience
- Pricing plan infrastructure maintenance and internal tooling
- Upgrade/ downgrade experience

FIND CONVINCE

Growth Marketing & Creator Acquisition



Maximize valuable creator lead generation that is cost-effective and scalable.



Growth Marketing & Acquisition | Forecasted Impact

NORTH STAR: Lead generation engine delivering \$XXm in TMV over 3 years

	YEAR 1	YEAR 2	YEAR 3
TMV Contribution	\$XXX	\$YYY	\$ZZZ
Investment	1 PM 1 Consultant	1 PM 1 Paid Marketer	1 PM 1 Paid Marketer
Acquired LTV	\$XXX	\$YYY	\$ZZZ
Total Operating Exp	(\$XXX)	(\$YYY)	(\$ZZZ)
LTV/CAC	х	Υ	Z

Overall LTV:CAC

X

Avg Payback Period



Metrics this team will move

- # of PQLs
- # of \$1k Creators
- Acquired New TMV



Growth Marketing & Acquisition | Roadmap

Q3 2019

- Setup capability for retargeting ads across major social channels (FB, Twitter, Instagram)
- Introduce retargeting ads across a single channel
- Implement FE testing tool
- Build the Creator-led Workshops experience

Q4 2019

- Implement CMS for page publishing and lead capture templates
- Introduce email automation for lead capture
- Introduce Lookalike Audiences
- Implement Sales Enablement Tool (i.e. Drift or Intercom)

Q1 2020

- Implement lead capture tools (earnings calculator, template tester, etc.)
- Build and launch additional category pages and microcommunity pages (ex: Mukbang, EDM music, Sex Education)

Q2 2020

Future roadmap TBD

Exact sequencing TBD



BUILD

LAUNCH

Creator Activation



Creator Activation | Mission

Build a world class onboarding and launch experience that is smart, inspiring, and guided, so we launch more \$1k creators than we ever thought possible.



Creator Activation | Forecasted Impact

NORTH STAR: Increased number of \$1k launches adding \$XXXm in additional TMV over 3 years

	YEAR 1	YEAR 2	YEAR 3
Incremental TMV	\$XXX	\$YYY	\$ZZZ
Investment	1 PM .5 EM 1 Design 4 Engineers .5 Data Science	1 PM .5 EM 1 Design 4 Engineers .5 Data Science	1 PM .5 EM 1 Design 4 Engineers .5 Data Science
Gross Profit	\$XXX	\$YYY	\$ZZZ
Operating Exp	(\$XXX)	(\$YYY)	(\$ZZZ)
Net income	(\$XXX)	(\$YYY)	\$ZZZ

Payback Period

Y years

Metrics this team will move

- Top of Funnel Signup CVR
- Signup Completion → Campaign Edit CVR
- Campaign Edit → Launch CVR
- Avg Acquisition value of a \$1k creator
- GBB Pro/Premium adoption



Creator Activation | Roadmap

Q3 2019

- Membership Templates
- New Intake Flow
- Benefit taxonomy (data structure)
- Sign up + Social oAuth improvements

Key Results

Edit-->Launch reaches 50% by EOQ View-->Signup CVR increases by 10% (lift) Signed up→ Edit CVR increases by 10% (lift) GBB Pro/Prem selection remains above 50%

Q4 2019

- Browse Membership experience (pre-signup)
- Launch Planner
- Experiments & refinement
- Sign up + Social oAuth improvements

Key Results

Edit-->Launch reaches 60% by EOQ
Sign up conversion increases by 10%
GBB Pro/Prem selection remains above 50%

Q1 2020

- Refine Membership Template recommendations based on data from Q4
- Refine Browse & Share Membership experience based on data from Q4
- Pre-fill creator pages with social content

Key Results

Edit-->Launch doesn't drop below 60%
Sign up conversion increases by 10%
GBB Pro/Prem selection remains above 50%

Q2 2020

- Goal-driven membership models
- Recommended launch activities
- PQL definition refinements (based on data from Q4 2019-Q1 2020)

Key Results

Edit-->Launch reaches 70%
Sign up conversion remains steady
GBB Pro/Prem selection remains above 50%



GROW

SCALE

Creator Revenue



Give creators a raise by empowering and supporting their product offering, pricing, and promotion.



Creator Revenue | Forecasted Impact

NORTH STAR: Drive **\$XXXM** of expansion over the next 3 years

	YEAR 1	YEAR 2	YEAR 3
Incremental TMV	\$XXX	\$YYY	\$ZZZ
Investment	1 PM .5 EM 1 Design 5 Engineers .5 Data Science	1 PM .5 EM 1 Design 6 Engineers .5 Data Science	1 PM .5 EM 1 Design 7 Engineers .5 Data Science
Gross Profit	\$XXX	\$YYY	\$ ZZZ
Total Operating Exp	(\$XXX)	(\$YYY)	(\$ ZZZ)
Net income	(\$XXX)	\$YYY	\$ZZZ

Payback Period

X years

Metrics this team will move

- Pledge Conversion
- Pledge Value Retention
- Average Pledge Value



Creator Revenue | Roadmap

Q3 2019 Q4 2019 Q1 2020 Q2 2020 • Non-patron Creator Page Annual payments • Time-to-earn benefits • Seamless mobile web signup • Faster loading times for Structured benefit • Integration of annual Live event activation Creator Page management payments and time-to-earn with Special Offers • CUF v2 • Pre-sale feature **Key Results Key Results Key Results Key Results** 6 Creator Page reference customers 10 Annual Payment alpha opt-ins \$3M TMV from Pre-sales (special offers with 1.5% conversion rate on Creator Page 1% lift in Creator Page conversion annual payments)



SCALE

Creator Monetization



Continuously guide creators to the optimal pricing plan for their stage and potential.



Creator Monetization | Forecasted Impact

NORTH STAR: Increased adoption of Pro and Premium delivers \$XXXm in gross profit over 3 years (assuming current TMV projections).

	YEAR 1	YEAR 2	YEAR 3
Investment	1 PM 2 Eng	1 PM 2 Eng 1 Design	1 PM 2 Eng 1 Design 1 DS
Gross Profit	\$XXX	\$YYY	\$ZZZ
Operating Exp	(\$XXX)	(\$YYY)	(\$ ZZZ)
Net income	(\$XXX)	\$YYY	\$ZZZ

ROI Aggregate

X%

Payback Period

X years

Metrics this team will move

- Patreon Membership Solutions Margin
- Gross Profit on our TMV
- Pro adoption rate
- Premium adoption rate



Creator Monetization | Roadmap

Q3 2019 (Team TBD)

- Discovery on Plan adoption
- Enhancements to Internal tooling for supporting plan infrastructure

Q4 2019

- Introduce new Premium onboarding experience
- Productize Dedicated Partner Management onboarding
- Free-trial functionality for Pro and Premium package features

Q1 2020

- Add up-sell experience throughout the Pro product
- Improve up-sell experience throughout the Lite product
- Build up-sell for Legacy creators

Q2 2020

- Improve up-sell experience throughout the Pro product
- Add tier discounts tied to long-term commitment (Patreon's own annual plans

Exact sequencing TBD



Growth Organization 2020



View of the Growth Organization by end of 2020

Growth Marketing + Creator Acquisition

North star
Qualified lead generation

Team Structure

- 2 Eng
- 1 Designer
- 1 Head of Growth Marketing
- 1 IC Growth Marketer

Cost ~\$X/yr (spend+ppl)

Output (yr 3) \$XM gross profit / yr

Creator Activation

North star \$1k launches

Team Structure (no change)

- 1 PM
- .5 EM
- 4 Eng
- 1 Designer
- .5 Data Science

Cost ~\$YM/yr (ppl)

Output (yr 3) \$YM gross profit / yr

Creator Revenue

North star
Post-launch earnings
expansion

Team Structure (no change)

- 1 PM
- 7 Eng
- 1 Designer

Cost ~\$ZM/yr (ppl)

Output (yr 3) \$ZM gross profit / yr

Monetization

North star Membership Solutions margins

Team Structure (no change)

- 1 PM
- 2 Eng
- 1 Designer
- 1 DS

Cost ~\$XM/yr (ppl)

Output (yr 3) \$XM gross profit / yr

Q3 2019	Q4 2019	1H 2020	2H 2020
Growth Marketing IC Growth Marketer + \$X spend + External Contractor	Growth Marketing IC Growth Marketer + \$Y spend + Head of Growth Marketing	Growth Marketing + \$Z spend Head of Growth Marketing IC Growth Marketer	Growth Marketing (2) No change
Creator Acquisition +1 Sr FTE Eng (hire) +1 FTE Eng (converted)	Creator Acquisition 2 Eng + PM +1 Design	Creator Acquisition 1PM, 2 Eng, 1 Design	Creator Acquisition No change
Creator Activation (Current) 1 PM, 4 Eng, 1 Design	Creator Activation No change	Creator Activation No change	Creator Activation No change
Creator Revenue (Current) 1 PM, 5 Eng, 1 Design	Creator Revenue 1 PM, 5 Eng, 1 Design +1 Eng	Creator Revenue 1 PM, 6 Eng, 1 Design +1 Eng	Creator Revenue (9) No change
Monetization +PM +2 Eng	Monetization PM & 2 Eng	Monetization PM, 2 Eng + 1 DS	Monetization (5) PM, 2 Eng, 1 DS + 1 Design

End

